

# **Perot Museum of Nature and Science**

Financial Report

September 30, 2025



# CONTENTS

Page

Independent Auditor's Report.....	1
Financial Statements	
Statements of Financial Position .....	3
Statements of Activities .....	4
Statements of Functional Expenses.....	6
Statements of Cash Flows .....	8
Notes to Financial Statements .....	9

## Independent Auditor's Report

To the Board of Directors of  
Perot Museum of Nature and Science  
Dallas, Texas

### Report on the Audit of the Financial Statements

#### *Opinion*

We have audited the financial statements of the Perot Museum of Nature and Science (the Museum), which comprise the statements of financial position as of September 30, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Museum as of September 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended, respectively, in accordance with accounting principles generally accepted in the United States of America.

#### *Basis for Opinion*

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Museum and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Responsibilities of Management for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Museum's ability to continue as a going concern for one year after the date that the financial statements are issued.

#### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Museum's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Museum's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
February 27, 2026

# Perot Museum of Nature and Science

## Statements of Financial Position

September 30, 2025 and 2024

	2025	2024
<b>ASSETS</b>		
Cash and cash equivalents	\$ 42,676,473	\$ 29,930,215
Short-term investments	12,396,609	6,000,000
Accounts receivable	295,778	312,548
Contributions receivable, net	53,743,702	4,125,430
Grants receivable	74,901	1,204,190
Prepaid expenses	1,664,442	485,827
Property and equipment, net of depreciation	123,848,593	119,202,859
Right of use asset, operating, net of amortization	6,840,489	7,158,432
Intangible and other assets, net of amortization	316,329	524,448
Long-term investments	34,285,126	31,226,152
<b>TOTAL ASSETS</b>	<b>\$ 276,142,442</b>	<b>\$ 200,170,101</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 3,489,872	\$ 2,750,894
Unearned revenue	616,574	449,716
Accrued license fees, net of amortization	-	63,159
Lease liability, operating	6,451,989	6,769,933
Total liabilities	10,558,435	10,033,702
<b>NET ASSETS</b>		
Without donor restrictions	171,100,141	164,822,146
With donor restrictions	94,483,866	25,314,253
Total net assets	265,584,007	190,136,399
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 276,142,442</b>	<b>\$ 200,170,101</b>

The Notes to Financial Statements  
are an integral part of these statements.

# Perot Museum of Nature and Science

## Statement of Activities Year Ended September 30, 2025

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
<b>REVENUES AND OTHER SUPPORT</b>			
Earned revenues			
General admission fees	\$ 9,937,472	\$ -	\$ 9,937,472
Theater admissions	780,202	-	780,202
Education programs	983,835	-	983,835
Memberships	196,845	-	196,845
Ancillary and other	4,268,549	-	4,268,549
Contributions			
Gifts and private grants	3,486,328	78,382,777	81,869,105
City of Dallas	744,489	-	744,489
Contributed nonfinancial assets	95,000	-	95,000
Government grants	86,467	-	86,467
Special events (including contributed services)	-	2,044,753	2,044,753
Cost of direct donor benefit	(656,750)	-	(656,750)
Investment income, net	4,374,053	928,088	5,302,141
Net assets released from restrictions	12,186,005	(12,186,005)	-
	36,482,495	69,169,613	105,652,108
<b>EXPENSES</b>			
Program services			
Exhibitions	5,629,285	-	5,629,285
Education	3,315,766	-	3,315,766
Scientific activities	939,897	-	939,897
Facilities	7,882,412	-	7,882,412
Supporting services			
General and administration	2,506,401	-	2,506,401
Fundraising	3,663,485	-	3,663,485
	23,937,246	-	23,937,246
Change in net assets before depreciation and amortization	12,545,249	69,169,613	81,714,862
Depreciation and amortization	6,267,254	-	6,267,254
Change in net assets	6,277,995	69,169,613	75,447,608
<b>NET ASSETS, beginning of year</b>	164,822,146	25,314,253	190,136,399
<b>NET ASSETS, end of year</b>	\$ 171,100,141	\$ 94,483,866	\$ 265,584,007

The Notes to Financial Statements are an integral part of this statement.

# Perot Museum of Nature and Science

## Statement of Activities Year Ended September 30, 2024

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
<b>REVENUES AND OTHER SUPPORT</b>			
Earned revenues			
General admission fees	\$ 9,780,254	\$ -	\$ 9,780,254
Theater admissions	843,661	-	843,661
Education programs	1,271,405	-	1,271,405
Memberships	215,910	-	215,910
Ancillary and other	3,788,921	-	3,788,921
Contributions			
Gifts and private grants	3,279,576	7,103,455	10,383,031
City of Dallas	818,938	-	818,938
Contributed nonfinancial assets	6,562,555	202,400	6,764,955
Government grants	100,080	-	100,080
Special events (including contributed services)	-	2,337,516	2,337,516
Cost of direct donor benefit	(653,110)	-	(653,110)
Investment income, net	4,890,311	1,326,255	6,216,566
Net assets released from restrictions	6,615,735	(6,615,735)	-
	37,514,236	4,353,891	41,868,127
<b>EXPENSES</b>			
Program services			
Exhibitions	7,370,525	-	7,370,525
Education	2,839,304	-	2,839,304
Scientific activities	827,139	-	827,139
Facilities	7,121,727	-	7,121,727
Supporting services			
General and administration	2,446,367	-	2,446,367
Fundraising	3,047,898	-	3,047,898
	23,652,960	-	23,652,960
Change in net assets before depreciation and amortization	13,861,276	4,353,891	18,215,167
Depreciation and amortization	6,329,387	-	6,329,387
Change in net assets	7,531,889	4,353,891	11,885,780
<b>NET ASSETS, beginning of year</b>	157,290,257	20,960,362	178,250,619
<b>NET ASSETS, end of year</b>	\$ 164,822,146	\$ 25,314,253	\$ 190,136,399

The Notes to Financial Statements are an integral part of this statement.

**Perot Museum of Nature and Science**  
**Statement of Functional Expenses**  
**Year Ended September 30, 2025**

	<u>Program Services</u>				<u>Total Program Expenses</u>	<u>Supporting Services</u>		<u>Total Supporting Expenses</u>	<u>Total Expenses</u>
	<u>Exhibitions</u>	<u>Education</u>	<u>Scientific Activities</u>	<u>Facilities</u>		<u>General and Administration</u>	<u>Fundraising</u>		
Salaries and benefits	\$ 3,400,335	\$ 2,492,834	\$ 762,010	\$ 1,030,014	\$ 7,685,193	\$ 1,766,394	\$ 2,092,225	\$ 3,858,619	\$ 11,543,812
Travel and professional development	30,261	24,546	7,673	11,166	73,646	128,394	44,615	173,009	246,655
Consultants and professional services	173,926	19,397	3,126	10,204	206,653	273,521	306,444	579,965	786,618
Advertising and promotion	662,422	497,135	77,505	-	1,237,062	-	270,121	270,121	1,507,183
Technology and office expenses	422,468	5,867	3,223	1,265,656	1,697,214	81,266	70,925	152,191	1,849,405
Exhibition rental and maintenance	644,344	659	958	-	645,961	1,130	-	1,130	647,091
Supplies	295,529	271,059	34,319	114,030	714,937	171,724	875,598	1,047,322	1,762,259
Occupancy	-	4,269	51,083	4,305,881	4,361,233	83,972	3,557	87,529	4,448,762
Building and equipment maintenance/repairs	-	-	-	1,145,461	1,145,461	-	-	-	1,145,461
Total expenses before depreciation	5,629,285	3,315,766	939,897	7,882,412	17,767,360	2,506,401	3,663,485	6,169,886	23,937,246
Depreciation and amortization	1,518,788	148,303	279,518	4,315,600	6,262,209	-	5,045	5,045	6,267,254
<b>TOTAL EXPENSES</b>	<b>\$ 7,148,073</b>	<b>\$ 3,464,069</b>	<b>\$ 1,219,415</b>	<b>\$ 12,198,012</b>	<b>\$ 24,029,569</b>	<b>\$ 2,506,401</b>	<b>\$ 3,668,530</b>	<b>\$ 6,174,931</b>	<b>\$ 30,204,500</b>

The Notes to Financial Statements are an integral part of this statement.

**Perot Museum of Nature and Science**  
Statement of Functional Expenses  
Year Ended September 30, 2024

	Program Services				Total Program Expenses	Supporting Services		Total Supporting Expenses	Total Expenses
	Exhibitions	Education	Scientific Activities	Facilities		General and Administration	Fundraising		
Salaries and benefits	\$ 3,273,580	\$ 2,145,264	\$ 669,773	\$ 826,925	\$ 6,915,542	\$ 1,631,131	\$ 1,752,777	\$ 3,383,908	\$ 10,299,450
Travel and professional development	34,962	20,508	14,514	13,106	83,090	100,832	19,734	120,566	203,656
Consultants and professional services	468,570	20,983	10,636	254,496	754,685	484,013	349,757	833,770	1,588,455
Advertising and promotion	718,524	346,714	46,540		1,111,778	-	346,876	346,876	1,458,654
Technology and office expenses	403,529	73	138	977,762	1,381,502	5,618	52,226	57,844	1,439,346
Exhibition rental and maintenance	1,082,871	235	937	-	1,084,043	189	-	189	1,084,232
Supplies	1,388,489	301,167	33,988	106,359	1,830,003	156,066	524,993	681,059	2,511,062
Occupancy	-	4,360	50,613	3,955,093	4,010,066	68,518	1,535	70,053	4,080,119
Building and equipment maintenance/repairs	-	-	-	987,986	987,986	-	-	-	987,986
Total expenses before depreciation	7,370,525	2,839,304	827,139	7,121,727	18,158,695	2,446,367	3,047,898	5,494,265	23,652,960
Depreciation and amortization	1,145,888	542,092	407,280	4,216,596	6,311,856	12,486	5,045	17,531	6,329,387
<b>TOTAL EXPENSES</b>	<b>\$ 8,516,413</b>	<b>\$ 3,381,396</b>	<b>\$ 1,234,419</b>	<b>\$ 11,338,323</b>	<b>\$ 24,470,551</b>	<b>\$ 2,458,853</b>	<b>\$ 3,052,943</b>	<b>\$ 5,511,796</b>	<b>\$ 29,982,347</b>

The Notes to Financial Statements  
are an integral part of this statement.

**Perot Museum of Nature and Science**  
**Statements of Cash Flows**  
**Years Ended September 30, 2025 and 2024**

	<b>2025</b>	<b>2024</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ 75,447,608	\$ 11,885,780
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Unrealized (gain) loss on investments	(3,054,563)	(4,187,594)
Realized (gain) loss on sale of investments	(231,412)	(10,156)
Contributed Land	-	(6,383,871)
Depreciation and amortization	6,267,254	6,329,387
Amortization of right-of-use asset	317,943	151,109
Change in accounts receivable	16,770	(3,224)
Change in contributions receivable	(49,618,272)	(2,788,199)
Change in grants receivable	1,129,289	(126,355)
Change in prepaid expenses	(1,178,615)	1,048,060
Change in intangible and other assets	(34,589)	(80,943)
Change in accounts payable and accrued expenses	738,978	203,679
Change in unearned revenue	166,858	(482,750)
Change in accrued license fees	-	(51,974)
Change in lease liability	(317,944)	(151,108)
	29,649,305	5,351,841
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of investments	(17,850,242)	(2,961,600)
Sale of investments	11,680,634	12,733,316
Proceeds from sale of property and equipment	-	38,401
Purchase of property and equipment	(10,733,439)	(12,520,818)
	(16,903,047)	(2,710,701)
Net cash used in investing activities	(16,903,047)	(2,710,701)
Net change in cash and cash equivalents	12,746,258	2,641,140
<b>CASH AND CASH EQUIVALENTS, beginning of year</b>	29,930,215	27,289,075
<b>CASH AND CASH EQUIVALENTS, end of year</b>	\$ 42,676,473	\$ 29,930,215

The Notes to Financial Statements  
are an integral part of these statements.

# Perot Museum of Nature and Science

## Notes to Financial Statements

### Note 1. Purpose of Organization

#### Purpose

The Perot Museum of Nature and Science (the Museum or Organization) is a Texas not-for-profit corporation whose mission is to inspire minds through nature and science. The Museum was founded in 1936 as part of the Texas Centennial and was one of the first natural history museums in the region. It is the only public collections-based, research driven, natural history museum in the region.

In June 2006, the Museum acquired the net assets of the Southwest Museum of Science and Technology (The Science Place). The Science Place was founded in 1946 as the Dallas Health Museum and is one of the oldest science museums in the nation. In October 2006, the Museum acquired the net assets of the Dallas Children's Museum. In December 2012, the Museum moved from its original facility in Fair Park, which was provided by the City of Dallas to a newly constructed facility in Downtown Dallas' Victory Park area. The new facility, known as the Perot Museum of Nature and Science, is an 180,000 square foot, state-of-the-art exhibit and education space, which includes 11 permanent exhibit halls, four learning labs/classrooms, a temporary exhibit hall, a 3D digital theater, auditorium, museum shop, cafe and outdoor science park.

In 1993, operation of the Museum was transferred from the City of Dallas (which owns a portion of the collections). The City of Dallas continues to support the Museum with direct support of \$744,489 in 2025 and \$818,938 in 2024.

### Note 2. Summary of Significant Accounting Policies

A summary of the significant accounting policies consistently applied in the preparation of the accompanying financial statements are as follows:

#### Basis of Accounting

The accompanying financial statements of the Organization have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP), which recognizes revenues when earned and expenses when incurred.

#### Use of Estimates

Management uses estimates and assumptions in preparing the financial statements. Those estimates and assumptions may affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Significant estimates include but are not limited to the fair value of investments, allowance and discount on contributions receivable and estimated useful lives of property and equipment and intangible assets.

# Perot Museum of Nature and Science

## Notes to Financial Statements

### **Basis of Presentation**

The Organization presents its financial statements in accordance with Financial Accounting Standards Board (FASB), Accounting Standards Codification (ASC) 958 *Not-for-Profit Entities*. Under FASB ASC 958-205, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions. Net assets, revenues, expenses, gains and losses are classified based on the existence or absence of donor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

- *Net Assets Without Restrictions* – Net assets that are not subject to donor-imposed stipulations. Restricted contributions received and released in the current year will be reported as activity between the applicable classes of assets.
- *Net Assets with Restrictions* – Net assets with restrictions include net assets subject to donor-imposed stipulations that may or will be met by actions of the Organization and/or the passage of time to be used generally for capital expenditures and program support. Net assets with restrictions also include net assets subject to donor-imposed stipulations that will never lapse, thus requiring the funds to be retained permanently. Generally, the donors of these assets permit the Museum to use all, or part of the income earned on related investments for general or specific purposes, including program support.

Revenues are reported as increases in net assets without restriction unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without restriction. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without restriction unless their use is restricted by explicit donor stipulation or by law. Expirations of net assets with restriction (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets.

### **Revenue Recognition**

Support arising from donated services, goods, or property and equipment is recorded as both revenues and as an expense or asset based on the fair value at the date of the donation.

Revenue from the sale of tickets to the public, reservations for school programs, and tickets to the theater for dates after the end of the year is deferred as unearned revenue. Membership revenues are recognized ratably over the terms of the memberships. Amounts included in ancillary and other revenues include facilities rentals, café revenues, gift shop revenues, and parking revenues for which revenue is recognized in accordance with agreements and contracts.

A substantial number of unpaid volunteers have made significant contributions of their time to develop the Museum's programs, principally in board activities, scientific laboratories, and educational programs. The value of this contributed time is not reflected in these financial statements because it does not meet criteria for recognition under the GAAP.

Support funded by grants is recognized as the Museum meets the condition prescribed by the grant agreement, performs the contracted services, or incurs outlays eligible for reimbursement under the grant agreement. Grant activities and outlays are subject to audit and acceptance by the granting agency, and as a result of such audit, adjustments could be required. Grants restricted based on grant requirements are released once those requirements are met.

# Perot Museum of Nature and Science

## Notes to Financial Statements

### **Cash and Cash Equivalents**

The Museum considers cash and cash equivalents to be cash on hand, money market accounts, and all highly liquid investments purchased with an initial maturity of three months or less. Cash and cash equivalents are reported at cost, which approximates fair value. The Organization maintains cash balances at various financial institutions, which at times may exceed federally insured limits. The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

### **Investments**

The Museum records investments at fair value (except for the privately managed funds and private equity funds, which are reported at Net Asset Value). Under this method of accounting, fair value fluctuations are recorded in the period in which they occur by adjusting the carrying value of such investments and recognizing a net unrealized gain or loss. Realized gains and losses are recognized in the period in which they are earned or incurred. Interest income is recorded as earned. Investment income is reported in net assets without donor restrictions unless its use is restricted by explicit donor stipulation or by law.

Short-term investments consist of certificates of deposit or U.S. treasuries with maturities of up to twelve months but not less than three, and are reported at cost, which approximates fair value.

### **Accounts Receivable**

Accounts receivable consist of amounts owed on various agreements and contracts and are included on the accompanying statements of financial position. Management determines the need for an allowance for doubtful accounts, which is based upon a review of outstanding receivables, historical collection information, existing economic conditions, and by identifying troubled accounts. Historically, the Organization has not experienced significant credit losses on accounts receivables. Based on past experience and analysis of current receivable collectability, no allowance for credit losses was considered necessary as of September 30, 2025 and 2024.

### **Contributions**

Unconditional promises by donors to give are included on the financial statements as contributions receivable and revenue in the appropriate net asset category. The Organization reports contributions as restricted support if the support is received with donor restrictions that limit the use of the donated assets. When and if a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions, including those contributions received and released within one year, are reclassified to net assets without donor restrictions and reported on the statement of activities as net assets released from restrictions. Support that is not restricted by the donor is reported as an increase in net assets without donor restrictions in the reporting period in which the support is recognized.

Unconditional gifts expected to be collected within one year are reported at their net realizable value. Unconditional promises to give that are expected to be collected in future years are initially reported at fair value determined using the discounted present value of estimated future cash flows technique using a discounted rate commensurate with the risks involved. The discount of \$3,046,166 and \$407,808 at September 30, 2025 and 2024, respectively, is amortized using the level-yield method.

# Perot Museum of Nature and Science

## Notes to Financial Statements

The Organization reports contributions of land, buildings, equipment, and other long-lived assets as revenue without donor restrictions, unless explicit donor restrictions specify how the donated assets must be used. Gifts of assets with explicit restrictions that specify how the assets are to be used are accounted for as restricted support. The Organization reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

The Organization evaluates the need for an allowance for doubtful pledges based on management’s analysis of specific pledges, historical collection experience, type of contribution, and nature of the fund-raising activity, and is adjusted for those contributions receivable for which collection is uncertain. Historically, the Organization has experienced low losses on receivables. Based on their review of the criteria above, management has recorded an allowance for uncollectible accounts of \$1,523,189 and \$140,415 for the years ended September 30, 2025 and 2024, respectively.

Conditional promises to give depend on the occurrence of a specified future and uncertain event to bind the potential donor. Conditional promises to give are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met. For the years ended September 30, 2025 and 2024, no amounts have been recognized in the financial statements for conditional promises to give nor do any exist, which generally arise from the Organization being named as a beneficiary in a revocable will or trust, because the conditions on which such contributions depend have not been substantially met.

### Grants Receivable

Grants receivable consisted primarily of a local grant receivable in the amount of \$74,901 at September 30, 2025, and Employee Retention Credit including interest receivable totaling \$1,204,190 at September 30, 2024.

### Property and Equipment

Purchased property and equipment are stated at cost, representing the purchase price or fair market value at the date of gift, less accumulated depreciation. Depreciation expense is computed using the straight-line method over estimated useful lives of each asset. Assets under capital lease obligations and leasehold improvements are amortized over the shorter of the lease term or their respective estimated useful lives.

	Estimated Useful Life
Building & building improvements	3 - 40 years
Exhibits and renovations	3 - 25 years
Land improvements	3 - 15 years
Equipment and furniture	3 - 15 years
Leasehold improvements	3 - 20 years

The Organization capitalizes property and equipment with a cost greater than \$5,000 and a useful life of greater than three years. The Organization reviews the carrying value of long-lived assets to determine if facts and circumstances suggest that they may be impaired or that the depreciation or amortization period may need to be changed. If circumstances indicate the long-lived asset will not be recoverable, based upon undiscounted cash flows of the long-lived asset over the remaining life, the carrying value of the long-lived asset will be reduced by the estimated shortfall of discounted cash flows. The Organization does not believe there are any indicators that would require an adjustment of the carrying value of its long-lived assets or their remaining useful lives as of September 30, 2025 and 2024.

# Perot Museum of Nature and Science

## Notes to Financial Statements

### **Collections**

A portion of the collections of the Museum are owned by the City of Dallas, and a portion are owned by the Museum. The Museum's collections are comprised of objects of historical, cultural or scientific significance that are held for educational, research, scientific, and curatorial purposes. Each of the items is cataloged, preserved and cared for, and monitored according to professional museum standards, and activities verifying its existence and assessing its condition are performed continuously. The collections are subject to a policy that requires proceeds from sales of collection items be used to acquire other items for collections or provide for the direct care of existing collections.

In accordance with the practice generally followed by museums, the value of objects in the collections is excluded from the financial statements. Such collections have been acquired through purchases, contributions, and fieldwork since the Museum's inception. Purchases of collection items are recorded as decreases in net assets without donor restrictions in the year in which the items are acquired, or as decreases in restricted net assets if the assets used to purchase the items are restricted by donors. Contributed collection items are not reflected in the financial statements. Proceeds from deaccessions or insurance recoveries are reflected as increases in net assets. There were no sales of collection items in 2025 or 2024.

### **Unearned Revenue**

The Organization directly solicits memberships. Membership dues received are recognized as revenue upon receipt for the portion of the dues that are considered a contribution to the Museum, while the portion of the dues that relates to the service the Museum will provide the member is recognized as revenue ratably over the term of the membership period. Amounts not yet earned by the end of the fiscal year are reported as unearned revenue on the statements of financial position. In addition, the Organization sells admission tickets in advance, enters into agreements for facility rentals and conducts programmatic travel excursions. Payments received during the current fiscal year for events scheduled to occur in a subsequent fiscal year are recorded as unearned revenue. Such amounts are recognized as revenue when the related event occurs, and the Organization's performance obligations have been satisfied.

### **Income Taxes**

The Organization has been recognized by the Internal Revenue Service as a nonprofit corporation exempt from federal income tax on its income, under Section 501(c)(3) of the Internal Revenue Code. The Organization follows the provisions of ASC 740-10, Income Taxes, related to unrecognized tax positions. The Organization recognizes the tax benefits from uncertain tax positions only if it is more likely than not that the tax positions will be sustained on examination by the taxing authorities, based on the technical merits of the positions. The tax benefits recognized in the financial statements from such positions are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement.

The Organization does not believe there are any material uncertain tax positions and accordingly, it will not recognize any liability for unrecognized tax benefits. For the years ended September 30, 2025 and 2024, there were no interest or penalties recorded or included in the financial statements. The Organization is relying on its tax-exempt status and its adherence to all applicable laws and regulations to preserve that status. However, the conclusions regarding accounting for uncertainty in income taxes will be subject to review and may be adjusted at a later date based on factors including, but not limited to, ongoing analysis of tax laws, regulations, and interpretations thereof. The Organization's informational returns are generally subject to examination for three years after the later of the due date or date of filing. As a result, the Organization is no longer subject to income tax examinations by tax authorities for years prior to 2021.

# Perot Museum of Nature and Science

## Notes to Financial Statements

### **Allocation of Expenses**

The costs of providing the various programs and other activities have been summarized on a functional basis on the Statement of Functional Expenses. Salaries and related payroll expenses are recorded based on actual segregation of personnel by program or supporting services, when available. Distribution of all other expenses is based on actual usage or management's estimate of usage applicable to various programs and supporting services benefited.

### **Advertising Costs**

The Organization uses advertising to promote its programs. The production costs of advertising are expensed as incurred and include direct media, promotional items, and advertising contracts for public relations development. For the years ended September 30, 2025 and 2024, advertising costs were approximately \$1,507,183 and \$1,458,654, respectively, and are included in advertising and promotion expenses on the statement of functional expenses.

### **Deferred Compensation**

The Organization holds an investment in a 457(b) plan. In accordance with GAAP, the Organization has recorded an investment - deferred compensation and a corresponding deferred compensation liability on the statement of financial position. The investment - deferred compensation is recorded at fair value. All activity related to this investment, including contributions, gain or loss and investment income, is recorded as increases or decreases to the investment and accrued expenses accounts.

### **Special Events**

Special event revenue consists of ticket sales, contributions, and contributed non-financial assets for the Museum's annual Night at the Museum gala. All special event revenue is recorded as revenue when the promise to give is determined to be unconditional.

### **Intangible and Other Assets**

Intangible and other assets consist of film/digital media valued at historical cost, and capitalized implementation costs related to cloud computing arrangements which are amortized on a straight-line basis over the expected term of the hosting arrangement.

Intangible and other assets capitalized as of September 30, 2025, are \$1,701,599 less accumulated amortization of \$1,385,270 as of September 30, 2025. Amortization expense was \$179,549 for the year ended September 30, 2025.

### **Reclassifications**

Certain reclassifications have been made to the 2024 financial statements to conform to the 2025 financial statement presentation. These reclassifications had no effect on changes in net assets.

### **Subsequent Events**

The Museum evaluated its financial statements for subsequent events through February 27, 2026 the date the financial statements were available to be issued, and determined that no events have occurred subsequent to September 30, 2025 that warrant recognition or disclosure in the accompanying financial statements.

# Perot Museum of Nature and Science

## Notes to Financial Statements

### Note 3. Related Parties

During 2025, the Museum contracted services from a vendor in amounts totaling \$686,837 through a service agreement. The vendor is owned by a family member of the Museum's board members.

### Note 4. Contributions Receivable

As of September 30, unconditional promises to give are expected to be collected in the following periods:

	2025	2024
Due in the next year	\$ 24,224,556	\$ 2,238,653
Due in greater than one year to five years	33,468,501	1,605,000
Due in greater than five years	620,000	830,000
	58,313,057	4,673,653
Less unamortized discount	(3,046,166)	(407,808)
Less allowance for uncollectible pledges	(1,523,189)	(140,415)
Total contributions receivable	\$ 53,743,702	\$ 4,125,430

Pledges and other contributions receivable are discounted at rates ranging from 3.58% to 4.19% at September 30, 2025 and September 30, 2024.

### Note 5. Fair Value of Investments

The Organization's long-term investments are recorded at fair value and consisted of the following at September 30, 2025 and 2024:

	2025	2024
Mutual funds	\$ 26,770,924	\$ 12,957,988
Privately managed funds - equities	-	12,522,797
Private credit funds	2,000,000	-
Private equity funds	5,514,202	5,745,367
	\$ 34,285,126	\$ 31,226,152

Short-term investments of \$12,396,609 and \$6,000,000 at September 30, 2025 and 2024, respectively, consists of certificates of deposits with an initial maturity of 6 months, and are exempt from the fair value hierarchy.

# Perot Museum of Nature and Science

## Notes to Financial Statements

Investment income at September 30, 2025 and 2024 consisted of the following:

	2025	2024
Dividends and interest	\$ 1,937,736	\$ 2,103,957
Net unrealized and realized gain (loss)	3,364,405	4,112,609
	\$ 5,302,141	\$ 6,216,566

The Organization follows FASB ASC Topic 820, *Fair Value Measurements*, which provides the framework for measuring fair value. FASB ASC 820 established a three-tier hierarchy to maximize the use of observable market data and minimize the use of unobservable inputs, and to establish classification of fair value measurements for disclosure purposes. Inputs refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the asset or liability developed based on market data obtained from sources independent of the reporting entity.

Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available. The three-tier hierarchy of inputs is summarized in the three broad levels listed as follows:

- Level 1      Quoted prices are available in active markets that the Organization has the ability to access for identical investments as of the reporting date, without adjustment. The type of investments in Level I include listed mutual funds.
- Level 2      Other significant observable inputs. Inputs to the valuation methodology include:
  - Quoted prices for similar assets or liabilities in active markets;
  - Quoted prices of identical or similar assets or liabilities in inactive markets; Inputs other than quoted prices that are observable for the asset or liability; and
  - Inputs that are derived principally from, or corroborated by, observable market data by correlation or other means.

If the asset or liability has a specified contractual term, the Level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3      Significant unobservable inputs. Pricing inputs are unobservable for the investment and includes situations where there is little, if any, market activity for the investment.

The determination of where an asset or liability falls in the hierarchy requires significant judgment. The Organization evaluates its hierarchy disclosures each reporting period and based on various factors, it is possible that an asset or liability may be classified differently from period to period. However, the Organization expects that changes in classifications between different levels will not have a significant effect on the financial statements.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

# Perot Museum of Nature and Science

## Notes to Financial Statements

The fair value of each asset and liability in the tables below was measured using FASB ASC 820 input guidance and valuation techniques. The following tables present the fair value measurements of assets recognized in the accompanying statement of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at September 30, 2025 and 2024:

Assets at Fair Value as of September 30, 2025						
	Liquidity	Notice Period	Level 1	Level 2	Level 3	Total
Investment - deferred compensation						
Various equity mutual funds	Daily	N/A	\$ 316,197	\$ -	\$ -	\$ 316,197
Various mutual funds	Daily	N/A	26,454,727	-	-	26,454,727
Total investments in fair value hierarchy			<u>\$ 26,770,924</u>	<u>\$ -</u>	<u>\$ -</u>	26,770,924
Investments measured at net asset value						
Private equity fund 1	Illiquid	N/A				96,975
Private equity fund 2	Illiquid	N/A				2,422,929
Private equity fund 3	Illiquid	N/A				2,994,298
Private credit fund 1	Semi-Annually	90 Days				1,000,000
Private credit fund 2	Quarterly	90 Days				1,000,000
Total long-term investments						<u>\$ 34,285,126</u>

Assets at Fair Value as of September 30, 2024						
	Liquidity	Notice Period	Level 1	Level 2	Level 3	Total
Investment - deferred compensation						
Various equity mutual funds	Daily	N/A	\$ 407,168	\$ -	\$ -	\$ 407,168
Various mutual funds	Daily	N/A	12,550,820	-	-	12,550,820
Total investments in fair value hierarchy			<u>\$ 12,957,988</u>	<u>\$ -</u>	<u>\$ -</u>	12,957,988
Investments measured at net asset value						
Japanese equities	Quarterly	60 Days				44,618
Multi-Strategy funds	Annually	90 Days				9,018,251
International equities	Quarterly	60 Days				3,459,928
Private equity fund 1	Illiquid	N/A				132,659
Private equity fund 2	Illiquid	N/A				2,698,666
Private equity fund 3	Illiquid	N/A				2,269,502
Biotechnology funds	Annually	90 Days				644,540
Total Investments						<u>\$ 31,226,152</u>

# Perot Museum of Nature and Science

## Notes to Financial Statements

### Fair Value of Investments that Calculate Net Asset Value

The Organization invests in the following investment companies that are reported at net asset value. Investments reported at net asset value are excluded from the fair value hierarchy. The following table summarizes investments measured at fair value based on net asset value (NAVs) per share as of September 30, 2025:

September 30, 2025	Fair Value	Unfunded Commitments	Redemption Frequency (if currently eligible)	Redemption Notice Period
Private equity fund 1 (a)	\$ 96,975	\$ 31,694	See (a)	See (a)
Private equity fund 2 (a)	2,422,929	392,500	See (a)	See (a)
Private equity fund 3 (a)	2,994,298	2,549,250	See (a)	See (a)
Private credit Fund 1 (f)	1,000,000	-	See (f)	See (f)
Private credit Fund 2 (f)	1,000,000	-	See (f)	See (f)

The following table summarizes investments measured at fair value based on net asset value (NAVs) per share as of September 30, 2024:

September 30, 2024	Fair Value	Unfunded Commitments	Redemption Frequency (if currently eligible)	Redemption Notice Period
Private equity fund 1 (a)	\$ 132,659	\$ 34,024	See (a)	See (a)
Private equity fund 2 (a)	2,698,666	445,000	See (a)	See (a)
Private equity fund 3 (a)	2,269,502	3,308,000	See (a)	See (a)
International equities (b)	3,459,928	-	See (b)	See (b)
Multi-strategy funds (c)	9,018,251	-	See (c)	See (c)
Japanese equities (d)	44,618	-	See (d)	See (d)
Biotechnology funds (e)	644,540	-	See (e)	See (e)

# Perot Museum of Nature and Science

## Notes to Financial Statements

A description of the valuation methodologies used for assets and liabilities measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy, is set forth below. In general, fair value is based upon quoted market prices, where available. If such quoted market prices are not available, fair value is based upon internally developed models that primarily use, as inputs, observable market-based parameters. Valuation adjustments may be made to ensure that financial instruments are recorded at fair value. While management believes the Organization's valuation methodologies are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

- (a) Private equity funds – The private equity funds contain interest in various established private equity funds and interest in operating companies owned by private equity funds. Due to the nature of the investments, restrictions on redemptions exist in some of the private equity funds and amounts are considered illiquid.
- (b) International equities – The international equities includes an investment in a fund of funds that invests primarily in long U.S. and international equities with a long-term investment horizon. Withdrawals may be made at the end of any fiscal quarter by giving notice no later than 60 days prior to the quarter end of the withdrawal.
- (c) Multi-strategy funds – The multi-strategy funds include investments in various relative value arbitrage strategies which use varying degrees of hedging and leverage, a diversified group of long and short equity funds that attempt to minimize market risk through a hedged approach, and various other securities and funds. Withdrawals may be made on an annual basis.
- (d) Japanese Equities – The Japanese equities fund include investments in various domestic Japanese securities. Withdrawals may be made on a quarterly basis.
- (e) Biotechnology funds – The biotechnology funds include privately managed investment vehicles in the biotechnology sector. Withdrawals may be made at the end of the year by giving notice no later than 90 days prior to year-end of the withdrawal.
- (f) Private credit funds – The private credit funds include loans made to companies in the middle market. Withdrawals may be made on a semi-annual or quarterly basis.

### Note 6. Property and Equipment

Property and equipment consisted of the following as of September 30:

	2025	2024
Building and building improvements	\$ 115,389,491	\$ 114,908,809
Exhibits and renovations	39,168,385	36,158,238
Land and land improvements	36,307,566	36,247,927
Equipment and furniture	10,051,424	9,840,675
Leasehold improvements	1,608,758	1,608,758
Artwork	201,953	201,953
Work in progress	8,815,304	7,339,255
	211,542,881	206,305,615
Less accumulated depreciation and amortization	(87,694,288)	(87,102,756)
	\$ 123,848,593	\$ 119,202,859

# Perot Museum of Nature and Science

## Notes to Financial Statements

### Note 7. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses are summarized as follows:

	2025	2024
Accounts payable	\$ 1,596,226	\$ 890,153
Other accrued expenses	552,736	380,432
Deferred compensation	201,574	275,374
Accrued compensation and benefits	1,139,336	1,204,935
	\$ 3,489,872	\$ 2,750,894

### Note 8. Revolving Line of Credit

On September 14, 2021, the Museum entered into a revolving line of credit with borrowing limit of \$10,000,000, with an unpaid balance due, if any, at September 14, 2024. The line of credit has a variable interest rate of LIBOR rate plus 1.25%. On July 8, 2024, the Museum renewed the revolving line of credit with borrowing limit of \$10,000,000 due at September 14, 2027. The Museum had a balance of \$0 outstanding under the revolving line of credit at September 30, 2025 and 2024, respectively. Interest expense for the line of credit for the years ended September 30, 2025 and 2024 was \$0.

### Note 9. Defined Contribution Plan

The Museum has established a 401(k) Plan for the benefit of all its employees. Employees are eligible to participate on the first day of the month coincident with or next following the date of completion of one month of service. Each eligible employee may contribute to the plan. The Museum contributes safe harbor matching contributions based upon the employee's contribution to the plan. The Museum recognized an expense of approximately \$304,000 and \$243,000 in 2025 and 2024, respectively, representing its matching contribution, and is included within salaries and benefits expenses on the statements of activities.

### Note 10. Net Assets

Net assets without donor restrictions included certain amounts that were designated by the Museum's board to be spent for the following purposes at September 30:

	2025	2024
Endowment	\$ 22,335,105	\$ 19,861,046
Innovation reserve	1,506,561	-
	\$ 23,841,666	\$ 19,861,046

# Perot Museum of Nature and Science

## Notes to Financial Statements

Net assets with donor restrictions are restricted for the following purposes at September 30:

	2025	2024
Education programs	\$ 1,262,750	\$ 806,700
Time	950,522	2,744,259
Exhibits/renovations	80,636,771	10,805,356
Endowment investment activity	4,133,823	3,457,938
Restricted in perpetuity	7,500,000	7,500,000
	\$ 94,483,866	\$ 25,314,253

Net assets were released from restrictions by incurring expenses to satisfy the following purpose restrictions or by the passage of time during the years ended September 30:

	2025	2024
Education programs	\$ 2,406,193	\$ 3,967,941
Time	2,393,898	726,173
Exhibits/Renovations	7,191,750	1,684,621
Endowment investment activity	194,164	237,000
	\$ 12,186,005	\$ 6,615,735

### Note 11. Endowment

#### Interpretation of Relevant Law

The Museum follows FASB ASC 958-205, Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA), and Enhanced Disclosures for All Endowment Funds, which provides guidance on the net asset classification of donor restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the 2006 UPMIFA. The Museum, relying on information and advice from legal counsel and appointed officers, has interpreted UPMIFA to require the preservation of the historic dollar value of the donor restricted endowment fund pool, absent explicit donor direction to the contrary.

The Museum's endowment consists of both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments (quasi endowment). Board designated quasi-endowment funds are resources that the Board of Directors, rather than an external donor, has determined are to be retained and managed like an endowment. Corpus, income and unrealized gains (and losses) of these funds may be utilized at the discretion of the Board of Directors and are therefore classified within the net assets without donor restrictions category.

# Perot Museum of Nature and Science

## Notes to Financial Statements

Net Assets with Donor Restrictions – held in perpetuity

Net assets with donor restrictions include the original historic dollar value of donor-restricted endowment assets, including any subsequent gifts and any required accumulations to be made in accordance with the donor gift instrument (mandatory capitalization) that are restricted in perpetuity.

Net Assets with Donor Restrictions – time and purpose

Net assets with donor restrictions also include unrealized gains and losses, realized gains and losses, and any accumulations made on donor-restricted endowment assets. These amounts are subject to the discretionary capitalization policy and will be considered restricted until those amounts are appropriated for expenditure in accordance with the standard of care required by UPMIFA.

Net Assets without Donor Restrictions

Income from external endowment assets to be used to support current operations is classified as net assets without donor restrictions.

Endowment net assets consist of the following at September 30:

	2025		
	Without donor restrictions	With donor restrictions	Total
Board designated endowment funds	\$ 22,335,105	\$ -	\$ 22,335,105
Donor restricted endowment funds	-	11,633,823	11,633,823
	\$ 22,335,105	\$ 11,633,823	\$ 33,968,928
	2024		
	Without donor restrictions	With donor restrictions	Total
Board designated endowment funds	\$ 19,861,046	\$ -	\$ 19,861,046
Donor restricted endowment funds	-	10,957,938	10,957,938
	\$ 19,861,046	\$ 10,957,938	\$ 30,818,984

# Perot Museum of Nature and Science

## Notes to Financial Statements

Changes in the endowment for the years ended September 30, 2025 and 2024 were as follows:

	Without donor restrictions	With donor restrictions	Total
Endowment, October 1, 2023	\$ 17,419,075	\$ 10,071,861	\$ 27,490,936
Investment income	107,218	65,154	172,372
Realized losses	7,395	2,761	10,156
Unrealized gains	3,038,358	1,055,162	4,093,520
Change in restriction	<u>(711,000)</u>	<u>(237,000)</u>	<u>(948,000)</u>
Endowment, September 30, 2024	19,861,046	10,957,938	30,818,984
Investment income	146,581	88,320	234,901
Realized gains	180,544	50,869	231,413
Unrealized gains	2,323,703	730,860	3,054,563
Change in restriction	<u>(176,769)</u>	<u>(194,164)</u>	<u>(370,933)</u>
Endowment, September 30, 2025	<u>\$ 22,335,105</u>	<u>\$ 11,633,823</u>	<u>\$ 33,968,928</u>

From time to time, the fair value of assets associated with individual donor-restricted endowment accounts may fall below the level that the donor or UPMIFA requires the Museum to retain for perpetuity. A deficiency of this nature would be reported in net assets without donor restrictions. No individual donor-restricted endowment accounts fell below this threshold, and donor-restricted endowment funds contained no deficiency for the years ending September 30, 2025 and 2024.

### Return Objectives and Risk Parameters

The Museum has adopted investment and spending policies that attempt to provide a predictable stream of funding to the Museum by endowment while seeking to maintain the real purchasing power of the endowment. Endowment assets are invested to yield a level of return to meet the objectives of the fund while adhering to a prudent level of risk.

### Strategies Employed for Achieving Objectives

The Museum investment objective is to earn inflation-offsetting returns that preserve the real value of the assets and where possible earn enhanced returns to achieve the spending objectives of the operations supported by the endowments. The endowment assets are invested in a diversified investment portfolio designed to achieve a balance of income and growth objectives within prudent risk constraints.

### Spending Policy and How Investment Objectives Relate to Spending Policy

In accordance with UPMIFA, the Museum considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund;
2. The purposes of the donor-restricted endowment fund;
3. General economic conditions;
4. The possible effect of inflation and deflation;
5. The expected total return from income and the appreciation of investments;
6. Other resources of the Museum; and
7. The investment policies of the Museum.

# Perot Museum of Nature and Science

## Notes to Financial Statements

After maintaining the real value of the permanent endowment funds, any remainder of total return is available for appropriation. The Museum appropriates investment earnings, as considered prudent, to meet the Museum's long term and short-term needs, present and anticipated financial requirements, and expected total return on its investments, price level trends, and general economic conditions.

### **Note 12. Leases**

The Museum leases a parking lot under a long-term, non-cancelable lease agreement. The Museum determines if an arrangement is a lease at inception. Operating leases are included in operating lease right-of-use (ROU) assets and operating lease liabilities on the statement of financial position. ROU assets represent the right to use an underlying asset for the lease term and lease liabilities represent the obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term, utilizing the discount rate implicit in the lease. The ROU assets also include any lease pre-payments made and exclude lease incentives. The lease terms may include options to extend or terminate the lease when it is reasonably certain that the option will be exercised. Lease expense for lease payments is recognized on a straight-line basis over the lease term.

In evaluating contracts to determine if they qualify as a lease, the Museum considers factors such as if it has obtained substantially all of the rights to the underlying asset through exclusivity, if it can direct the use of the asset by making decisions about how and for what purpose the asset will be used and if the lessor has substantive substitution rights. This evaluation may require significant judgment. None of the Museum's lease agreements contain contingent rental payments, material residual value guarantees or material restrictive covenants. The depreciable life of related leasehold improvements is based on the shorter of the useful life or the lease term. The Museum has no sublease agreements. The Museum performs interim reviews of its long-lived assets for impairment when evidence exists that the carrying value of an asset group, including a lease asset, may not be recoverable, and The Museum did not recognize an impairment expense associated with operating lease assets during 2025.

The Museum has elected the package of practical expedients permitted in ASC Topic 842. Accordingly, the Museum accounted for its existing operating leases as operating leases under the new guidance, without reassessing (a) whether the contract contains a lease under ASC Topic 842, (b) whether classification of the operating lease would be different in accordance with ASC Topic 842, or (c) whether the unamortized initial direct costs before transition would have met the definition of initial direct costs in ASC Topic 842 at lease commencement. The present value of The Museum's lease payments may include: (1) rental payments adjusted for inflation or market rates, and (2) lease terms with options to renew the lease when it is reasonably certain the Museum will exercise such an option.

The exercise of lease renewal options is generally at the Museum's discretion. Payments based on a change in an index or market rate are not considered in the determination of lease payments for purposes of measuring the related lease liability. The Museum also elected not to restate comparative prior periods, and to utilize the transition date (September 30, 2022) as the date of initial application, as permitted by ASC Topic 842. The Museum has elected to apply the short-term lease exemption whereby leases that are less than twelve months in duration are not included as ROU assets and lease liabilities. The Museum has lease agreements with lease and non-lease components, which are generally accounted for separately. These variable lease payments, which are primarily comprised of common area maintenance, utilities, and real estate taxes that are passed on from the lessor, are recognized in operating expenses in the period in which the obligation for those payments was incurred.

The Museum's leases contain various terms and expire at various dates. For leases containing renewal options, The Museum has evaluated whether it is reasonably certain to renew.

## Perot Museum of Nature and Science

### Notes to Financial Statements

The components of lease expense, cash flow information, and other information for the year-ended September 30, 2025:

Lease cost		
Operating lease cost	\$	388,500
Total lease cost	\$	388,500
Cash paid for amounts included in the measurement of lease liabilities	\$	317,944
Operating cash flows from operating leases		317,943
Weighted-average remaining lease term		26.25 years
Weighted-average discount rate		3.43%

The supplemental statement of financial position information related to leases for the period is as follows:

Current portion of lease liabilities - operating	\$	388,500
Long-term portion of lease liabilities - operating		9,324,000
Total future minimum lease payments		9,712,500
Less: imputed interest		(3,260,511)
Total future minimum lease payments	\$	6,451,989

Maturities of the Museum's lease liabilities are as follows:

Year Ending September 30		
2026	\$	388,500
2027		388,500
2028		388,500
2029		388,500
2030		388,500
Thereafter		7,770,000
		9,712,500
Less imputed interest		(3,260,511)
Total future minimum lease payments	\$	6,451,989

# Perot Museum of Nature and Science

## Notes to Financial Statements

### Note 13. Concentrations

At September 30, 2025, the Museum had outstanding pledges due from four donors that accounted for approximately 87% of contributions receivable. At September 30, 2024, the Museum had outstanding pledges due from one donor that accounted for approximately 48% of contributions receivable.

### Note 14. Liquidity

The Museum regularly monitors liquidity required to meet its operating needs and other contractual commitments. For the purposes of analyzing resources available to meet general expenditures within 12 months, the Museum considers all expenditures related to its programs, management, and fundraising to be general expenditures. As of September 30, 2025, the following financial assets could readily be made available within one year to meet general expenditures:

Cash and cash equivalents	\$ 20,572,218
Accounts receivable	203,449
Grants receivable for general expenditure due in one year or less	74,901
Contributions receivable for general expenditure due in one year or less	1,209,133
Board-approved endowment distribution in next 12 months	883,144
Short-term investments available in next 12 months	<u>12,396,609</u>
 Financial assets due within one year of statement of financial position date for general expenditure	 <u>\$ 35,339,454</u>

### Note 15. Contributed Nonfinancial Assets

Contributed nonfinancial assets for the year ended September 30, 2025 consisted of the following:

	Revenue Recognized	Utilization in Programs/Activities	Donor Restrictions	Valuation Techniques and Inputs
Contributed services	\$ 95,000	Exhibits, Education, and Supporting Services	No associated donor restrictions	Contributed services are valued at the estimated fair value based on current rates for similar services.
Total contributed nonfinancial assets	<u>\$ 95,000</u>			

# Perot Museum of Nature and Science

## Notes to Financial Statements

Contributed nonfinancial assets for the year ended September 30, 2024 consisted of the following:

	<u>Revenue Recognized</u>	<u>Utilization in Programs/Activities</u>	<u>Donor Restrictions</u>	<u>Valuation Techniques and Inputs</u>
Contributed services	\$ 380,984	Exhibits, Education, and Supporting Services	\$202,000 related to time restrictions	Contributed services are valued at the estimated fair value based on current rates for similar services.
Contributed goods	100	Exhibits, Education, and Supporting Services	No associated donor restrictions	Contributed goods are valued at the estimated fair value based on current rates for similar goods.
Contributed assets	<u>6,383,871</u>	Land	No associated donor restrictions	In valuing the contributed land, estimated the fair value on the basis of an appraisal performed on recent comparable sales prices in Dallas's real estate market.
Total contributed nonfinancial assets	<u>\$ 6,764,955</u>			